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Summary of Consolidated Financial Results for the Six Months Ended August 31, 2021 (Based on Japanese GAAP)

October 5, 2021

Company name:	SAN-A CO., L	D.				
Stock exchange listing:	Tokyo					
Stock code:	2659 UF	L https://www.san-a.co.jp				
Representative:	President, Chief	Executive Officer	Tessei U	Jechi		
Inquiries:	Director		Taku To	oyoda	TEL	098(898)2230
Scheduled date to file Q	Quarterly Securitie	es Report:	October	: 14, 2021		
Scheduled date to comm	nence dividend p	yments:	-			
Preparation of supplement	entary material or	quarterly financial results:	Yes			
Holding of quarterly fir	ancial results me	eting:	Yes	(for institutional ir	ivestors	and analysts)

(Amounts less than one million yen are rounded down)

 1. Consolidated financial results for the six months ended August 31, 2021 (from March 1, 2021 to August 31, 2021)

 (1) Consolidated operating results (cumulative)

 Percentages indicate year-on-year changes

	Operating revenue Operating profit			Ordinary pro	ofit	Profit attributation owners of particular		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended August 31, 2021	102,901	(0.1)	4,345	(12.0)	4,779	(7.6)	3,188	(5.0)
Six months ended August 31, 2020	103,024	2.8	4,937	(14.5)	5,170	(21.3)	3,355	(19.8)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended August 31, 2021	99.74	-
Six months ended August 31, 2020	104.99	-

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of August 31, 2021	168,630	132,559	76.7	4,046.16
As of February 28, 2021	174,574	131,138	73.3	4,001.24

2. Cash dividends

		Annual dividends per share						
	1st quarter-end	1st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end Total						
	Yen	Yen	Yen	Yen	Yen			
Year ended February 28, 2021	-	0.00	-	55.00	55.00			
Year ending February 28, 2022	-	0.00						
Year ending February 28, 2022 (Forecast)			_	55.00	55.00			

3. Forecast of consolidated financial results for the year ending February 28, 2022 (from March 1, 2021 to February 28, 2022)

Percentages indicate year-on-year changes									
	Operating rev	enue	Operating pr	ofit	Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	208,022	2.6	10,474	14.5	10,850	13.6	7,227	19.0	226.12

4. Notes				
 Changes in significant subsidiaries during the (changes in specified subsidiaries resulting in 	No			
(2) Application of special accounting methods for	No			
(3) Changes in accounting policies, changes in a	ccounting estimates, and r	estatement of prior period finan	cial statement	ts
Changes in accounting policies due to revis	ions to accounting standar	ds and other regulations:	No	
Changes in accounting policies due to other reasons:				
Changes in accounting estimates:			No	
Restatement of prior period financial statem	ients:		No	
(4) Number of issued shares (common shares)				
Total number of issued shares at the end of	the period (including treas	sury shares)		
As of August 31, 2021	31,981,654 shares	As of February 28, 2021	1	31,981,654 shares
Number of treasury shares at the end of the	period			
As of August 31, 2021	9,678 shares	As of February 28, 2021	1	18,478 shares
Average number of shares during the period	l (cumulative from the beg	ginning of the fiscal year)		

Six months ended August 31, 2021	1	31,965,691 shares	Six months ended August 31, 2020		31,963,188 shares
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Quarterly consolidated financial statements Consolidated balance sheets

		(Millions of yen
	As of February 28, 2021	As of August 31, 2021
Assets		
Current assets		
Cash and deposits	40,124	31,93
Accounts receivable - trade	5,046	7,04
Merchandise and finished goods	12,892	13,08
Raw materials and supplies	307	34
Other	2,255	2,32
Total current assets	60,626	54,73
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	63,117	61,42
Land	35,015	35,01
Construction in progress	1,028	2,35
Other, net	3,674	3,46
Total property, plant and equipment	102,836	102,26
Intangible assets	771	78
Investments and other assets	10,340	10,84
Total non-current assets	113,948	113,89
Total assets	174,574	168,63
Liabilities		
Current liabilities		
Accounts payable - trade	16,282	11,61
Short-term borrowings	_	13
Income taxes payable	1,999	2,14
Provision for bonuses	1,330	1,96
allowance for loss on collecting gift tickets	93	9
Other	16,732	13,07
Total current liabilities	36,439	29,01
Non-current liabilities		
Retirement benefit liability	2,103	2,15
Asset retirement obligations	559	57
Other	4,333	4,32
Total non-current liabilities	6,997	7,05
Total liabilities	43,436	36,07

		(Millions of yen)
	As of February 28, 2021	As of August 31, 2021
Net assets		
Shareholders' equity		
Share capital	3,723	3,723
Capital surplus	3,686	3,710
Retained earnings	120,419	121,849
Treasury shares	(27)	(14
Total shareholders' equity	127,801	129,269
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	113	114
Remeasurements of defined benefit plans	(22)	(19
Total accumulated other comprehensive income	91	94
Non-controlling interests	3,245	3,195
Total net assets	131,138	132,559
Total liabilities and net assets	174,574	168,630

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

		(Millions of yen)
	Six months ended	Six months ended
	August 31, 2020	August 31, 2021
Net sales	96,356	95,991
Cost of sales	66,784	66,446
Gross profit	29,571	29,545
Operating revenue	6,668	6,909
Operating gross profit	36,240	36,455
Selling, general and administrative expenses		
Salaries	9,862	10,089
Provision for bonuses	1,861	1,961
Retirement benefit expenses	201	203
Depreciation	3,727	3,683
Other	15,649	16,172
Total selling, general and administrative expenses	31,302	32,109
Operating profit	4,937	4,345
Non-operating income		
Interest income	7	5
Dividend income	20	10
Gain on adjustment of account payable	90	127
Subsidy income	_	260
Other	141	110
Total non-operating income	259	515
Non-operating expenses		
Interest expenses	_	13
allowance for loss on collecting gift tickets putting in	23	28
Other	3	40
Total non-operating expenses	27	81
Ordinary profit	5,170	4,779
Extraordinary losses		
Loss on retirement of non-current assets	119	21
Impairment loss	109	_
Total extraordinary losses	228	21
Profit before income taxes	4,941	4,757
Income taxes - current	2,000	2,057
Income taxes - deferred	(545)	(614
Total income taxes	1,454	1,443
Profit	3,486	3,314
Profit attributable to non-controlling interests	130	126
Profit attributable to owners of parent	3,355	3,188

		(Millions of yen)
	Six months ended	Six months ended
	August 31, 2020	August 31, 2021
Profit	3,486	3,314
Other comprehensive income		
Valuation difference on available-for-sale securities	(19)	0
Remeasurements of defined benefit plans, net of tax	5	2
Total other comprehensive income	(14)	3
Comprehensive income	3,472	3,317
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,341	3,191
Comprehensive income attributable to non-controlling interests	130	126

Consolidated statements of cash flows

	Six months ended	Six months ended
		Six months ended August 31, 2021
	August 31, 2020	
Cash flows from operating activities		
Profit before income taxes	4,941	4,757
Depreciation	3,727	3,683
Loss on retirement of non-current assets	119	21
Impairment loss	109	-
Increase (decrease) in provision for bonuses	593	631
Increase (decrease) in retirement benefit liability	53	58
Interest and dividend income	(27)	(16
Interest expenses	_	13
Decrease (increase) in trade receivables	(2,163)	(1,995
Decrease (increase) in inventories	57	(233
Increase (decrease) in trade payables	(3,405)	(4,671
Increase (decrease) in accounts payable - other	(1,781)	(2,110
Increase (decrease) in deposits received	575	(5
Other, net	3,896	(1,133
Subtotal	6,696	(1,001
Income taxes paid	(1,752)	(1,916
Net cash provided by (used in) operating activities	4,943	(2,918
Cash flows from investing activities		
Purchase of property, plant and equipment	(5,084)	(3,308
Interest and dividends received	23	16
Other, net	(146)	(163
Net cash provided by (used in) investing activities	(5,207)	(3,455
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	_	130
Interest paid	_	(13
Repayments of lease obligations	_	(6
Purchase of treasury shares	(0)	` _
Dividends paid	(1,691)	(1,755
Dividends paid to non-controlling interests	(401)	(176
Net cash provided by (used in) financing activities	(2,093)	(1,820
Net increase (decrease) in cash and cash equivalents	(2,357)	(8,194
Cash and cash equivalents at beginning of period	28,999	40,124
Cash and cash equivalents at end of period	26,641	31,930